

Anti-Bribery Policy

Approved by the TCES Operational Board On behalf of Thomas Keaney, CEO and Schools' Proprietor

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This policy applies to all The Complete Education Solution (TCES) schools and services

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Introduction

TCES Group is committed to the highest standards of ethical conduct and integrity in its business activities in the UK and overseas. This policy outlines TCES Group position on preventing and prohibiting bribery, in accordance with the Bribery Act 2010. TCES Group will not tolerate any form of bribery by, or of, its employees, agents or consultants or any person or body acting on its behalf. Senior management is committed to implementing effective measures to prevent, monitor and eliminate bribery.

Scope of this policy

This policy applies to all employees and officers of TCES Group, and to temporary workers, consultants, contractors, agents and subsidiaries acting for, or on behalf of, TCES Group ("associated persons") within the UK and overseas. Every employee and associated person acting for, or on behalf of, TCES Group is responsible for maintaining the highest standards of business conduct. Any breach of this policy is likely to constitute a serious disciplinary, contractual and criminal matter for the individual concerned and may cause serious damage to the reputation and standing of TCES Group.

TCES Group School may also face criminal liability for unlawful actions taken by its employees or associated persons under the Bribery Act 2010. All employees and associated persons are required to familiarise themselves and comply with this policy, including any future updates that may be issued from time to time by TCES Group.

The Bribery Act 2010 is in force from 1 July 2011. This policy covers:

- the main areas of liability under the Bribery Act 2010
- the responsibilities of employees and associated persons acting for, or on behalf of, TCES Group
- the consequences of any breaches of this policy

Bribery Act 2010

TCES Group is committed to complying with the Bribery Act 2010 in its business activities in the UK and overseas.

Under the Bribery Act 2010, a bribe is a financial or other type of advantage that is offered or requested with the:

- intention of inducing or rewarding improper performance of a function or activity
- knowledge or belief that accepting such a reward would constitute the improper performance of such a function or activity

A relevant function or activity includes public, state or business activities or any activity performed in the course of a person's employment, or on behalf of another School or individual, where the person performing that activity is expected to perform it in good faith, impartially, or in accordance with a position of trust.

A criminal offence will be committed under the Bribery Act 2010 if:

- an employee or associated person acting for, or on behalf of, TCES Group School offers, promises, gives, requests, receives or agrees to receive bribes
- an employee or associated person acting for, or on behalf of, TCES Group offers, promises, or gives a bribe to a foreign public official with the intention of influencing that official in the performance of his/her duties (where local law does not permit or require such influence)
- TCES Group does not have the defense that it has adequate procedures in place to prevent bribery by its employees or associated persons

All employees and associated persons are required to comply with this policy, in accordance with the Bribery Act 2010.

What is prohibited?

TCES Group prohibits employees or associated persons from offering, promising, giving, soliciting, or accepting any bribe. The bribe might be cash, a gift or other inducement to, or from, any person or organisation, whether a public or government official, official of a state-controlled industry, political party or a private person or company, regardless of whether the employee or associated person is situated in the UK or overseas. The bribe might be made to ensure that a person or TCES Group improperly performs duties or functions (for example, by not acting impartially or in good faith or in accordance with their position of trust) to gain any commercial, contractual, or regulatory advantage for the organisation in either obtaining or maintaining School business, or to gain any personal advantage, financial or otherwise, for the individual or anyone connected with the individual.

This prohibition also applies to indirect contributions, payments or gifts made in any manner as an inducement or reward for improper performance, for example through consultants, contractors or sub-contractors, agents or sub-agents, sponsors or sub-sponsors, joint-venture partners, advisors, customers, suppliers or other third parties.

Records

Employees and, where applicable, associated persons, are required to take particular care to ensure that all School records are accurately maintained in relation to any contracts or business activities, including financial invoices and all payment transactions with clients, suppliers, and public officials.

Due diligence should be undertaken by employees and associated persons prior to entering into any contract, arrangement, or relationship with a potential supplier of services, agent, consultant or representative. Employees and associated persons are required to keep accurate, detailed, and upto-date records of all corporate hospitality, entertainment or gifts accepted or offered.

Working overseas

Principle

Employees and associated persons conducting business on behalf of TCES Group outside the UK may be at greater risk of being exposed to bribery or unethical business conduct than UK-based employees. Employees and associated persons owe a duty to TCES Group to be extra vigilant when conducting international business.

Procedure

Employees and associated persons are required to report suspicions of bribery to the appropriate member of senior management. While any suspicious circumstances should be reported, employees and associated persons are required particularly to report:

- close family, personal or business ties that a prospective agent, representative or jointventure partner may have with government or corporate officials, directors, or employees
- a history of corruption in the country in which the business is being undertaken
- requests for cash payment
- requests for unusual payment arrangements, for example via a third party
- requests for reimbursements of unsubstantiated or unusual expenses
- a lack of standard invoices and proper financial practices

If an employee or associated person is in any doubt as to whether or not a potential act constitutes bribery, the matter should be referred to the Schools' Proprietor.

Facilitation payments

Principle

TCES Group prohibits its employees or associated persons from making or accepting any facilitation payments. These are payments made to government officials for carrying out or speeding up routine procedures. They are more common overseas. Facilitation payments are distinct from an official, publicly available fast-track process. Facilitation payments, or offers of such payments, will constitute a criminal offence by both the individual concerned and TCES Group under the Bribery Act 2010, even where such payments are made or requested overseas. Employees and associated

persons are required to act with greater vigilance when dealing with government procedures overseas.

Procedure

Where a public official has requested a payment, employees or associated persons should ask for further details of the purpose and nature of the payment in writing. If the public official refuses to give these, this should be reported immediately to the Schools' Proprietor.

If the public official provides written details the Schools' Proprietor will consider the nature of the payment. Local legal advice may be sought by TCES Group.

If it is concluded that the payment is a legitimate fee, for example part of a genuine fast-track process, or is permitted locally, TCES Group will authorise the employee to make the payment.

Where the Schools' Proprietor considers that the request is for a facilitation payment, the employee or associated person will be instructed to refuse to make the payment and notify the public official that the employee or associated person is required to report the matter to TCES Group and the UK embassy.

TCES Group will seek the assistance of the relevant employee in its investigation and may determine that the matter should be referred to the prosecution authorities. If an employee or associated person has any other concerns about the nature of a request for payment, he/she should report it to the Schools' Proprietor.

Corporate entertainment, gifts, hospitality and promotional expenditure

Principle

TCES Group permits corporate entertainment, gifts, hospitality, and promotional expenditure that is undertaken:

- for establishing or maintaining good business relationships
- to improve the image and reputation of TCES Group
- to present TCES Group services effectively

Provided that it is:

- arranged in good faith
- not offered, promised, or accepted to secure an advantage for TCES Group or any of its employees or associated persons or to influence the impartiality of the recipient

TCES Group will authorise only reasonable, appropriate and proportionate entertainment and promotional expenditure.

This principle applies to employees and associated persons, whether based in the UK or overseas. However, those with remits overseas will be given further training on the specific procedures that they are required to follow.

Procedure

Employees and, where relevant, associated persons should submit requests for proposed hospitality and promotional expenditure well in advance of proposed dates to the Schools' Proprietor.

Employees are required to set out in writing:

- the objective of the proposed client entertainment or expenditure
- the identity of those who will be attending
- the organisation that they represent
- details and rationale of the proposed activity

TCES Group will approve business entertainment proposals only if they demonstrate a clear business objective and are appropriate for the nature of the business relationship. TCES Group will not approve business entertainment where it considers that a conflict of interest may arise or where it could be perceived that undue influence or a particular business benefit was being sought (for example, prior to a tendering exercise).

Any gifts, rewards or entertainment received or offered from clients, public officials, suppliers or other business contacts should be reported immediately to the Schools' Proprietor. In certain circumstances, it may not be appropriate to retain such gifts or be provided with the entertainment and employees and associated persons may be asked to return the gifts to the sender or refuse the entertainment, for example, where there could be a real or perceived conflict of interest. As a general rule, small tokens of appreciation, such as flowers or a bottle of wine, may be retained by employees.

If an employee or associated person wishes to provide gifts to suppliers, clients or other business contacts, prior written approval from the Schools' Proprietor is required, together with details of the intended recipients, reasons for the gift and business objective.

Employees and, where applicable, associated persons must supply records and receipts, in accordance with TCES Group expenses policy.

Charitable and political donations

TCES Group considers that charitable giving can form part of its wider commitment and responsibility to the community. TCES Group supports a number of charities that are selected in accordance with objective criteria. TCES Group may also support fundraising events involving employees.

What practices are permitted?

This policy does not prohibit:

- normal and appropriate hospitality and entertainment
- the use of any recognised fast-track process that is publicly available on payment of a fee.

Any such practices must be proportionate, reasonable, and made in good faith. Clear records must be kept.

Reporting suspected bribery

Principle

TCES Group depends on its employees and associated persons to ensure that the highest standards of ethical conduct are maintained in all its business dealings. Employees and associated persons are requested to assist TCES Group and to remain vigilant in preventing, detecting and reporting bribery.

Employees and associated persons are encouraged to report any concerns that they may have to the appropriate member of senior management as soon as possible. Issues that should be reported include:

- any suspected or actual attempts at bribery
- concerns that other employees or associated persons may be being bribed
- concerns that other employees or associated persons may be bribing third parties, such as clients or government officials

Procedure

Employees should record any incidents of suspected bribery. Any such reports will be thoroughly and promptly investigated by the appropriate member of senior management in the strictest confidence. Employees and associated persons will be required to assist in any investigation into possible or suspected bribery.

Employees will also be required to comply with TCES Group whistleblowing policy.

Employees or associated persons who report instances of bribery in good faith will be supported by TCES Group. TCES Group will ensure that the individual is not subjected to detrimental treatment as a consequence of his/her report. Any instances of detrimental treatment by a fellow employee because an employee has made a report will be treated as a disciplinary offence. An instruction to cover up wrongdoing is itself a disciplinary offence. If told not to raise or pursue any concern, even

by a person in authority such as a manager, employees and associated persons should not agree to remain silent. They should report the matter to an appropriate member of senior management.

Action by TCES Group

TCES Group will fully investigate any instances of alleged or suspected bribery. Employees suspected of bribery may be suspended from their duties while the investigation is being carried out. TCES Group will invoke its disciplinary procedures where any employee is suspected of bribery, and proven allegations may result in a finding of gross misconduct and immediate dismissal. TCES Group may terminate the contracts of any associated persons, including consultants or other workers who act for, or on behalf of, TCES Group who are found to have breached this policy.

TCES Group may also report any matter to the relevant authorities, including the Director of Public Prosecutions, Serious Fraud Office, Revenue and Customs Prosecutions Office and the police. TCES Group will provide all necessary assistance to the relevant authorities in any subsequent prosecution.